



better together



## Better Together







Better Together





better together



### Better Together



BETTER.TOGETHER.

BETTER ogether





















1 Most people are not engaged at work.







2 Most employees don't leave for more \$.





3 People leave bosses, not jobs.







#### (Fun + Purpose) > Money.

#### Fun, Fun, Fun -Millennials Want To Have Fun At Work



Karl Moore, CONTRIBUTOR

I write about how leadership must be rethought FULL BIO  $\checkmark$ 

Opinions expressed by Forbes Contributors are their own.

They say that the best work happens when you're enjoying yourself, but how many of us work in an office where you genuinely have fun? When Karl was young fun was not seen as relevant – he remembers being told, they call it work for a reason, it's not suppose to be fun! However, the traditional values of respect and equality in the workplace are no longer enough; instead many companies are now turning to quirky and innovative values to round out their corporate culture. Creating an officevibe

70%

of younger workers say they would they would take less money for a job where "fun" is valued.



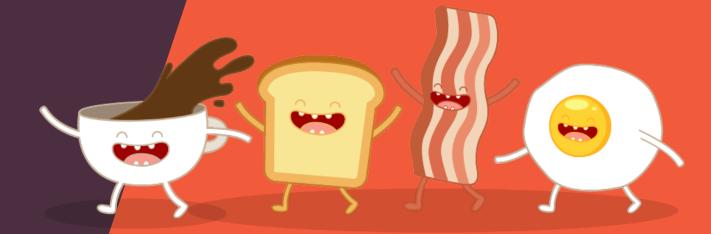




### Culture Eats Strategy for Breakfast

(and Lunch and Dinner)









**Culture Eats Strategy for Breakfast** 





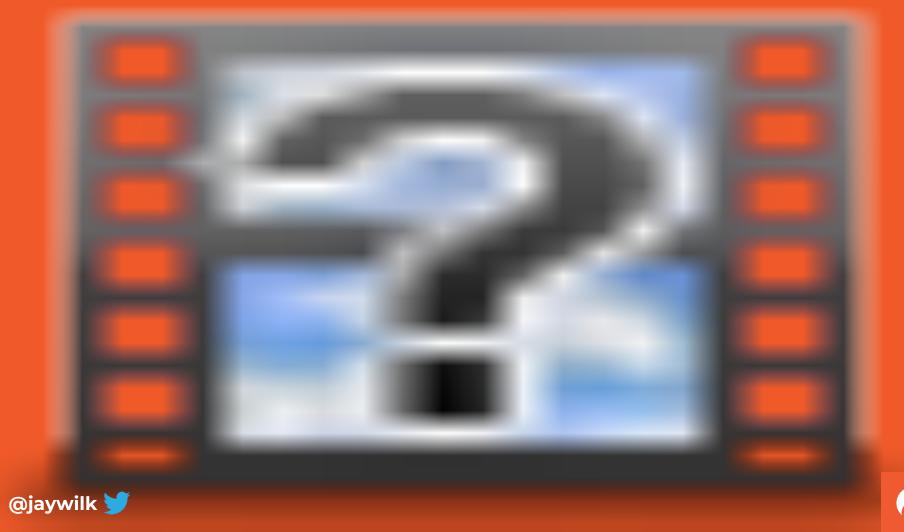














#### The Nonprofit Sector is the 3<sup>rd</sup> largest work sector in America







### culture

a group of people who share common values





## culture is a journey not a destination









I've learned that people will forget what you said, people will forget what you did, but people will never forget how you made them feel.

Maya Angelou

American Author and Poet



## culture is a journey





## the beginning of my journey





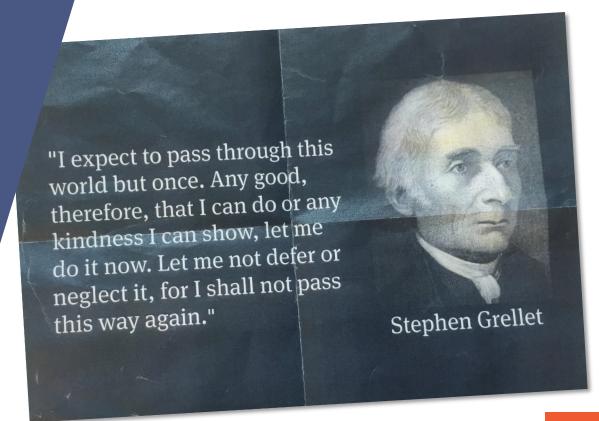


the beginning of my journey





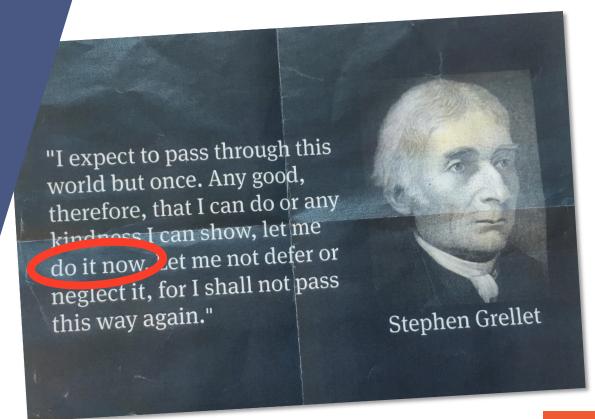
## the beginning of my journey







### the awakening







## the awakening

# Certified (B)

Corporation







PEOPLE, MORE PRODUCTS GOOD





### POWER OF 3



1% OF OUR PROFITS

topline revenue donated to nonprofits

2% OF OUR PRODUCTS

in-kind products and services

3% OF OUR PEOPLE

volunteer 1 day per month





#### POWER OF 3



1% OF OUR PROFITS

2018: \$453k donated

2% OF OUR PRODUCTS

2018: \$2.14m in-kind donations

3% OF OUR PEOPLE

2018: 11,024 hours donated

TOTAL \$ IMPACT: \$2.83m





# Firespring built a sustainable culture in 3 steps





## Discovered our values





### values are the guiding principles of an organization







"Once your values are clear, decisions are easy."

Roy E. Disney

## **Typical Values**

Treat others with respect. Have integrity. Excel at communication. Strive for excellence.

### From Enron's Code of Ethics

To: All employees

From: Ken Lay Department: Office of the chairman

Subject: Code of Ethics

Date: July 1, 2000





### **CORE VALUES TEST**

## Must meet the following:

- 1 Is the value distinguished?
- 2 Are we obsessed with it?
- ③ Will it outlive us?
- 4 Would we sacrifice money to protect it?
- 5 Can we actually "live" it every day?





## Bring it. Every day.

Why meet expectations when you can beat them? We come to work on the daily ready to roll up our sleeves and accomplish something awesome for the people we work with and for. Some of us aren't great at math, but we all give at least 110%.









## Have each other's back.

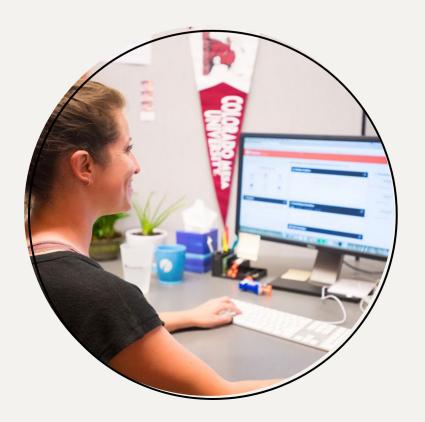
"The lone wolf dies but the pack survives" is kind of an intense metaphor, but the sentiment is there. Sometimes it's helping a fellow Firespringer out of a pickle, sometimes it's going the extra mile for a client —either way, here, your back = had.





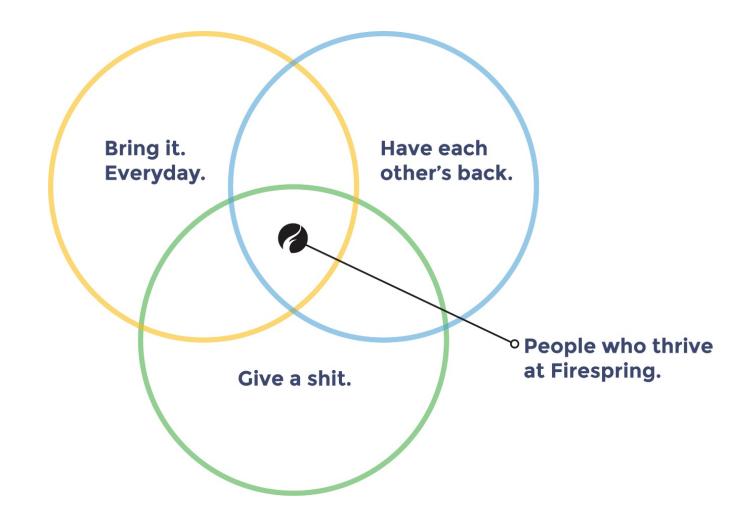
### Give a shit.

Caring is cool, kids. The success and well-being of our clients, coworkers and community is genuinely important to us—or, in other words, we give a shit. (Often, we even give multiple shits—sounds uncomfortable, but it's still less awkward than a hug.)













# Hired to our values





## **Hire to Our Values**

1<sup>st</sup> for culture fit 2<sup>nd</sup> for skill fit







## hire people who are already aligned to your values





## Interns







## Fire to Our Values

"Never burn bridges. If it's a faulty bridge, then close it off and let it fall on its own."

-Gregor Collins



## Live our values

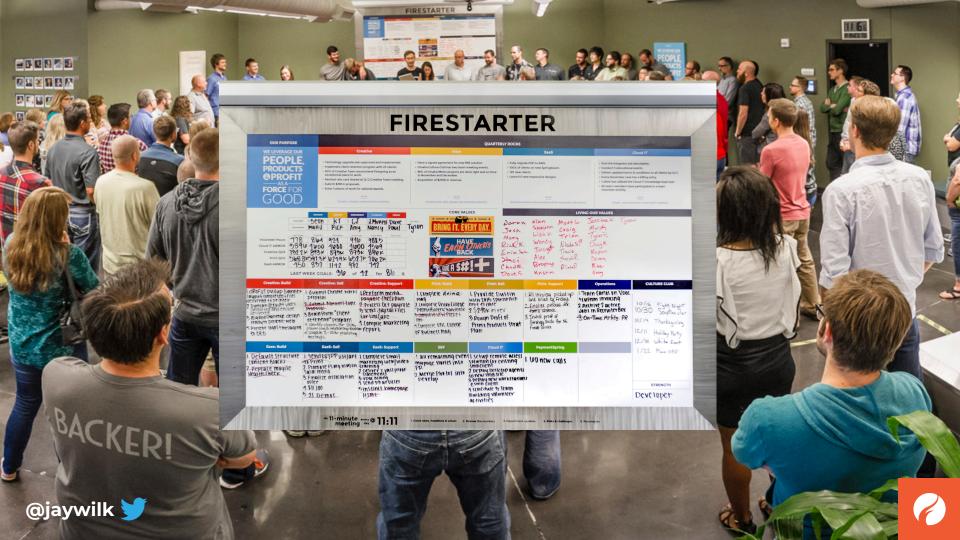




repetition repetition repetition repetition repetition repetition repetition

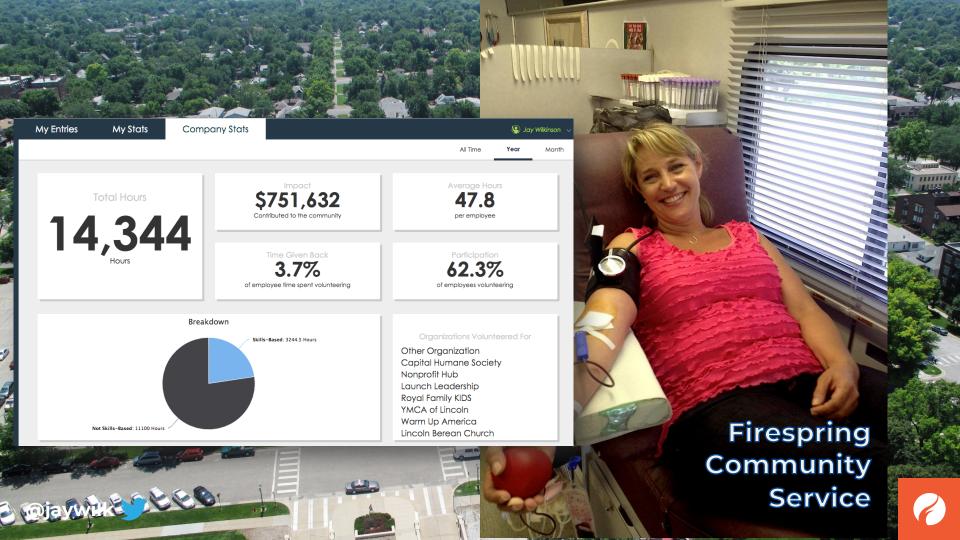




















## it's about the people





it's about the people, aligned with one another, who bring it

have each other's back and give a shit

about each other, their clients, and their community.





## we're all in this together





## this is what happens when you don't leave culture to chance





## For Firespring, it started with

•••

- 1) Discovering our values
- 2) Hiring to our values
- 3) Living our values

Then, we had to apply a framework that allowed us to build a value-driven company.





# Firespring Business Framework The Secret Sauce



















#### **TO VISION**

WHAT ARE YOUR CORE VALUES?

WHAT IS YOUR CORE FOCUS?

WHAT IS YOUR 10 YEAR TARGET? 3

WHAT IS YOUR MARKETING STRATEGY?

WHAT IS YOUR 3-YEAR PICTURE? 5

8

WHAT IS YOUR 1-YEAR PLAN? 6

goals

WHAT ARE YOUR 90-DAY ROCKS? 7

priorities

our why

our what

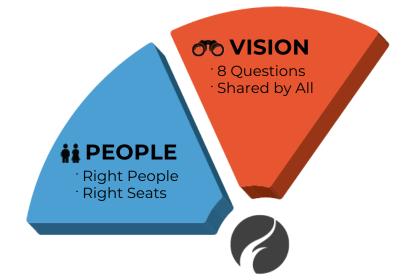
Long term

our who

near term

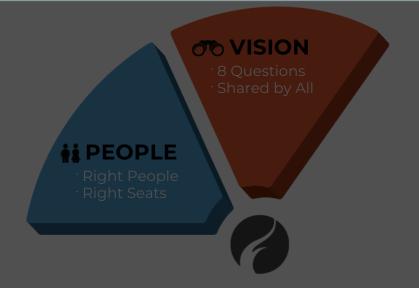
WHAT ARE YOUR **ISSUES**?

I.D.S.





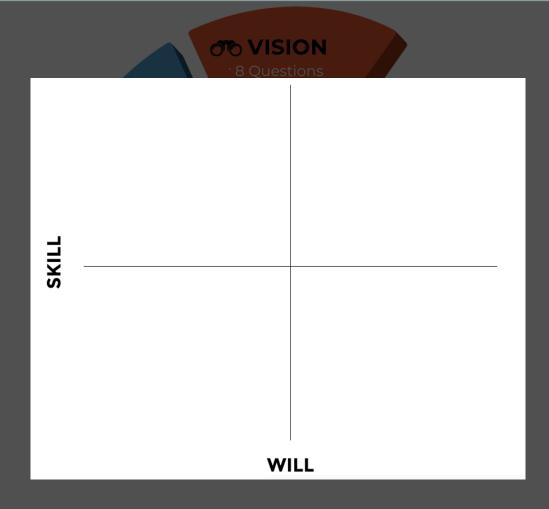




## ROLE | | SOUL

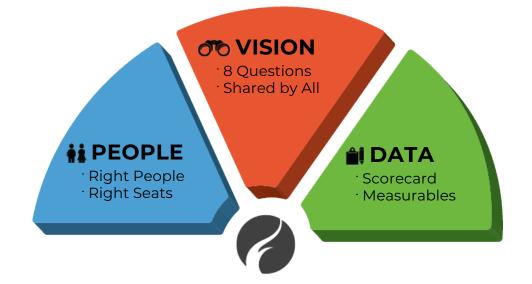














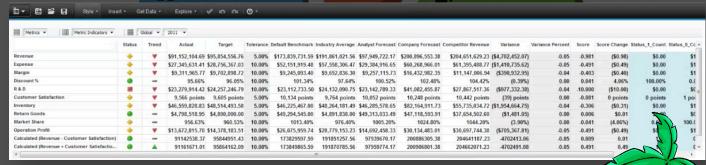


#### **TO VISION**

8 QuestionsShared by All

#### **ii** PEOPLE

#### **ALDATA**



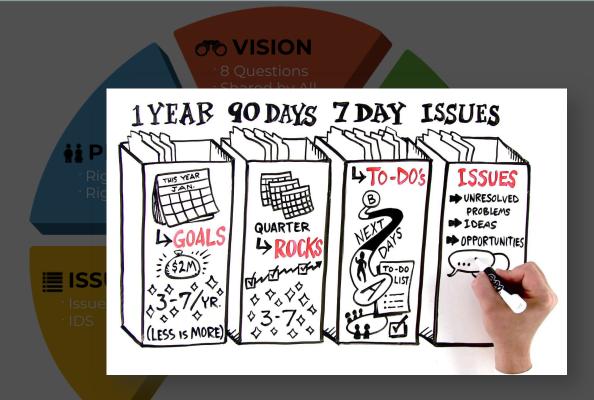


















Complaints





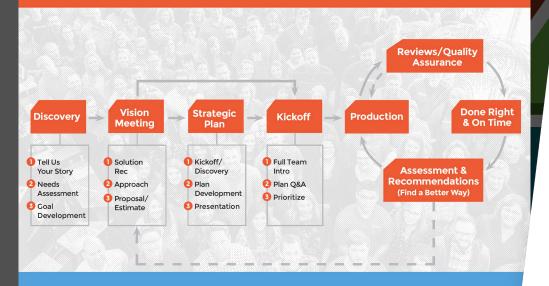






#### **Firespring Experience**

#### **Marketing & Print**







#### Get Started

1. Select the Team Work with department directors to choose core team members to work on the account

2. Hold a Discovery Meeting

Set up an introductory meeting between the client team and the Firespring team to learn about the client's industry and business, tour the facility (if appropriate) and ask any questions that will help facilitate a successful project.

3. Present Site Proposal

Develop and present the proposal and recommendations for creating the client's

4. Create the Site Map

Using the information gathered during the discovery phase, content and design will create a site map and a general recommended approach for the website and/or application.

5. Get Site Map Approval

The client must approve the site map before work begins. Any changes to the site map after approval could result in scope change and additional budget.

Get 6. Develop Wireframe(s) Working

The design and development team will put together wireframes to indicate how all web pages will be laid out for desktop, tablet and mobile interfaces.

7. Get Wireframe(s) Approval

Before proceeding, the client must review and approve the proposed wireframes. 8. Develop Design Mockups

The art director and UI/UX lead will develop design mocks for client approval.

9. Gather Feedback

Present design mockups to the target audience (when possible) and perform adjustments on the design based on the feedback.

10. Incorporate Content

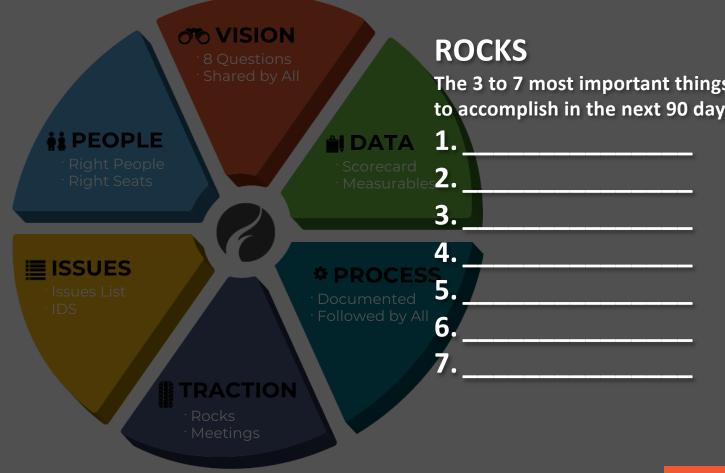
Using the information provided by the support team, the content team will write content for the website and/or application. This step is only necessary when content is being written by Firespring and can occur concurrently with development.





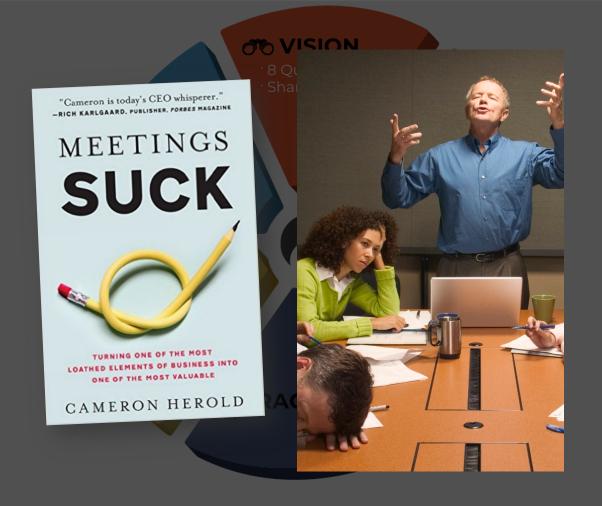






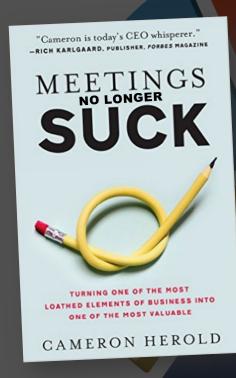












#### L-10 AGENDA

#### **SEGUE** (5 min)

• Personal and professional good news.

SCORECARD (5 min) Add issues.

#### **ROCK REVIEW** (5 min)

• On track or off track? Add issues.

#### **CUSTOMER/EMPLOYEE HEADLINES** (5 min)

• Personnel updates/company news. Add issues.

#### TO-DO LIST (5 min)

• Review list. What did/didn't get done? Add issues.

#### IDS (60 min)

- 1) What is the issue?
- 2) Who's issue is this?
- 3) What is the outcome you want?
- 4) Why is that the issue?
- 5) Has the issue been resolved to the satisfaction of the originator?

(Move on if solution is obvious.) (20% of the time there is no consensus.)

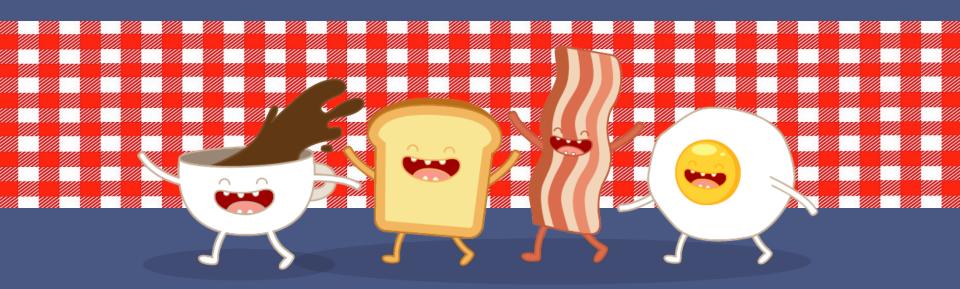
#### **CONCLUDE** (5 min)

- Recap TO-DO LIST.
- Cascading messages.
- Rating (1–10): How did the team do today?





# Building a destination workplace where every person feels important, included and loved.















# 10 Key Drivers for Employees who Work for the Most Engaging Nonprofits









# 2019 Top 50 NPT Best Nonprofits To Work For

RANK ORGANIZATION (No EMPLOYEES)	CITY/STATE
1. NOWCC, Inc. (24)	Arlington, VA
2. DoSomething.org (51)	New York, NY
3. National Institute of Aerospace (118)	Hampton, VA
4. Assn for Vision Rehabilitation and Employment, Inc. (7	9) Binghamton, NY
5. The Center for Trauma & Resilience (17)	Denver, CO
6. Musicians On Call (154)	Nashville, TN
7. Wounded Warrior Project (670)	Jacksonville, FL
8. The Lord's Place, Inc. (112)	West Palm Beach, FL
9. ZERO - The End of Prostate Cancer (21)	Boston, MA
10. Travis Manion Foundation (48)	Doylestown, PA
11. Multi-Agency Alliance for Children, Inc. (67)	Atlanta, GA
12. National Board for Certification in Occupational Therapy	(42) Gaithersburg, MD
13. Education Commission of the States (55)	Denver, CO
14. United Way of Southwest Michigan (20)	St. Joseph, MI
15. Downtown Streets Team (58)	San Jose, CA
16. Young Community Developers, Inc (69)	San Francisco, CA
17. The Achievement Network (205)	Boston, MA
18. CAF America (33)	Alexandria, VA
19. Legal Aid Society of the District of Columbia (65)	Washington, DC
20. Century Housing Corporation (88)	Culver City, CA







# TOP 10 KEY DRIVERS - 2019

- 1. I feel I am valued in this organization.
- Most days, I feel I have made progress at work.
- 3. I have confidence in the leadership of this organization.
- I like the type of work that I do.
- 5. I can trust what this organization tells me.
- 6. I like the people I work with at this organization.
- Quality is a top priority with this organization.
- 8. Overall, I'm satisfied with this organization's benefits package.
- 9. I understand the long-term strategy of this organization.
- 10. My supervisor helps me develop to my fullest potential.







The Big Question

If I can work for a company, make a good living, and still do socially meaningful work, why would I choose to work for a nonprofit?

Organizational **Culture** 







### 3 Steps to a Healthy Organizational Culture







# Clear Mission & Vision

Like the soil we plant our garden in, our mission is our foundation—the matter we root ourselves in.







### 2

### **Cultivate Shared Values**

Shared values are like the sunlight and water of the garden. Without consistent expression of shared values, culture will wilt.

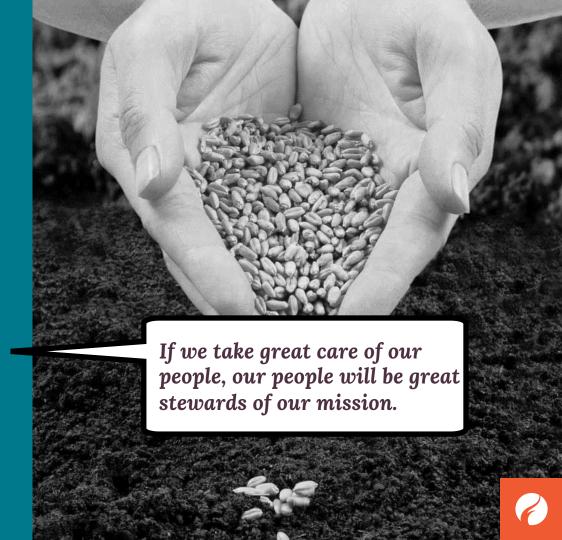






# Keep People First

People are like seeds in our garden.
Problems will arise if we water
our budding plants inconsistently,
plant them too densely or
for the wrong season.







**SELF-ASSESMENT** 

# 7 Common Traits of Culture Leaders





# Does our leadership team walk the talk?







2

Does our organization value learning and growth?

If learning stops, you are dead. ~Osho





Is our leadership team transparent about all aspects of the organization's business?









# Do our leaders embrace change?







\*\*\*\*

## Organizational **Culture**



### Does our leadership listen more than they talk?







6

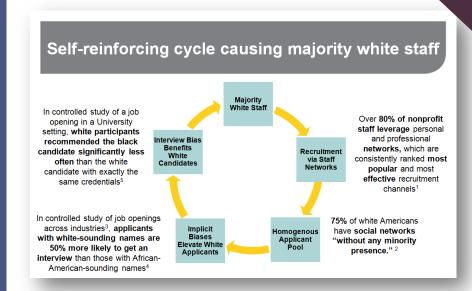
# Are our employees the biggest believers in our mission?







Does our leadership team take action (more than words) on diversity and inclusion?







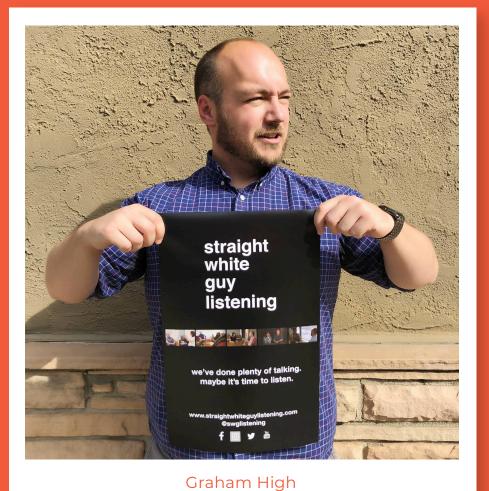
# Diversity goes beyond race and gender.



Sexual orientation, religious affiliation, ethnicity, generation, disability, personality type and thinking style.

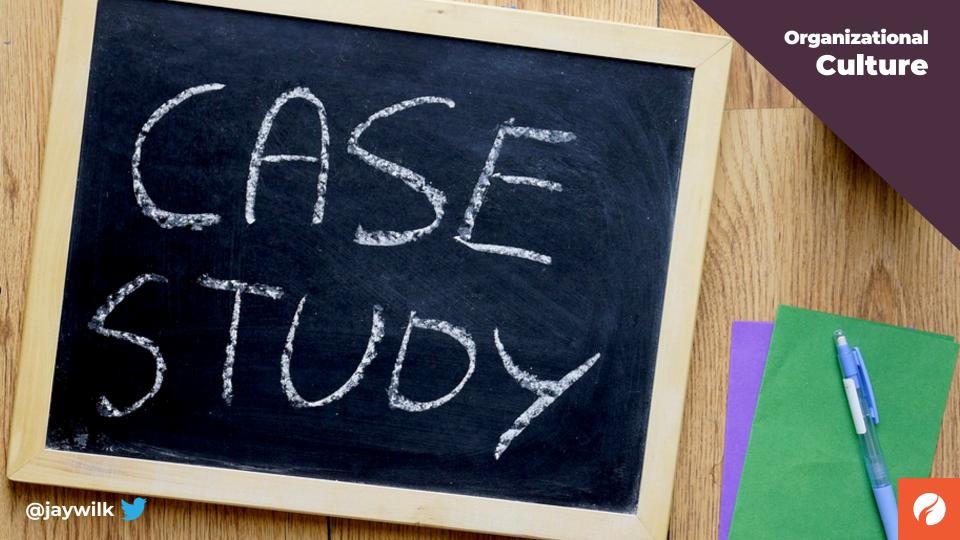












Q

Organizational **Culture** 



WHAT WE DO GRANTS FELLOWSHIPS WHAT WE'RE LEARNING ABOUT US



in Minnesota, North Dakota,
South Dakota and 23 Native Nations

#### OPPORTUNITIES

#### Don't miss these deadlines

Find upcoming deadlines and learn about opportunities available at the Bush Foundation.

#### NEWS

#### **bMagazine**

Get inspired by stories from organizations and people we invest in. <u>Check out the 2018 issue of bMag</u> online.

#### GRANTS

### Community Innovation

Accepting applications for Community Innovation grants on a rolling basis. Contact Community Innovation staff to find out if this grant is a fit for your community.

A rchibald (Archie) Granville Bush, a native of Granite Falls, joined Minnesota Mining and Manufacturing (3M) as a bookkeeper in 1909 for a salary of \$11.55 per week. He quickly rose up through the ranks and would spend the majority of his career as chair of the executive committee.

While based in Chicago in 1919, Archie met and married a chorus girl/actress, Edyth Bassler Bush. Although she would give up both singing and acting professionally, Edyth and Archie's support for the arts would remain evident throughout their philanthropic endeavors.

With no children of their own to inherit their \$300 million estate, Archie and Edyth established the Bush Foundation in 1953. Over the next several decades, Archie, Edyth and the Foundation's successors supported a range of initiatives from leadership development, early childhood education, healthcare, community problem solving, nation building and the arts.

Today the Foundation's income derives from assets given by Archie and Edyth, primarily 3M stock. After Archie's death, a portion of the Bush Foundation's assets were used to create the Edyth Bush Charitable Foundation.





push forward with an open mind, a caring heart, and intention to evolve





### the average adult spends more waking hours at work than anywhere else



# You will get the hang of it, I know it.







### It's just like riding a bike.







### It's just like riding a bike.





## The Isolation Problem

Baby Boomers
Born > 1944

24%

Millennials
Born > 1981

35%

Generation X
Born > 1965

25%

Generation Z

Born > 1997

45%





"Loneliness isn't the physical absence of other people. It's the sense that you're not sharing anything that matters with anyone else."



### lonely

is not the same as

### alone







### connection





What is one thing life is teaching you right now?

How would you like to be remembered?

What was happening the last time you laughed so hard you cried?

What is something you miss from your past?





#### LISTENING TO WIN

LISTENING TO UNDERSTAND





What is the best gift you have ever received?

What habit could you change that would improve your life?

What are you looking forward to right now?

What is holding you back?







#### **Let's Connect**

- **Values activity**
- **Bush Foundation case study**
- Copy of this presentation

#### Let's connect on

#### Jay Wilkinson Geek with social skills I Entrepreneur I Angel Investor I Author I Firespring CEO Firespring, PaymentSpring, Launch Leadership Foundation Cornerstone Print & Marketing, AlphaGraphics of Nebraska, Campus Connection Massachusetts Institute of Technology - Sloan School of Firespring Cornerstone Print & Marketing NE Angels Join LinkedIn and access Jay's full profile. It's As a Linkedin member, you'll join 400 million other professionals who are sharing connections, ideas, and opportunities See who you know in commo Contact Jay directly View Jay's Full Profile Jay Wilkinson is a lifelong entrepreneur, Before graduating from college, he started 8 businesses, most of which failed miserably. He eventually caught on, and in 1986 helped launch Campus Connection magazine in NYC which expanded to 350 campuses all over the US. After selling the magazine in '92, Jay moved back to Nebraska to open an AlphaGraphics

printshop which subsequently broke the record for the 350-store franchise as the fastest to reach \$1MM in annual sales. The printing company has been listed by Printing News magazine as one of America's 100 largest rapid-response printshops every year since 1996.

In 1996, the printshop launched a website design division which eventually landed the Backstreet Boys Band website. It knew from that point on, they'd always "Want it That Way" and in 2001, enun-off to create Firespring

Today Eiropying has more than 250 team members and thruscands of clients all over the world Today, Prespring has more than 250 learn members and tribusarios of clients all over the world was the 1st Certified B Corp in Nebraska and was named by Inc. Magazine as one of the ToSO Small Company Workplaces in America.





# a tale of girls gifts & guilt





#### epic adventure





### i might die









### a gift my daughters will remember forever







### a gift

i will remember forever









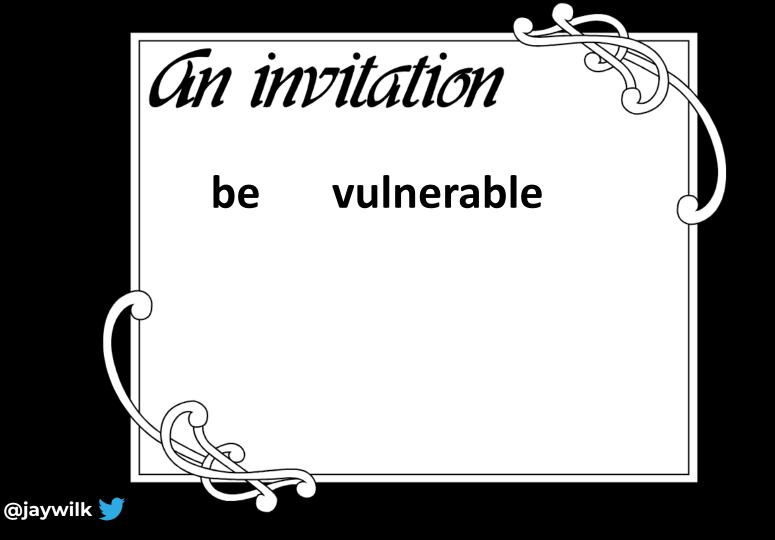


#### a reminder of what's important











being vulnerable doesn't diminish our credibility it enhances it





leading from a place of love doesn't compromise our power it elevates it





### one thing







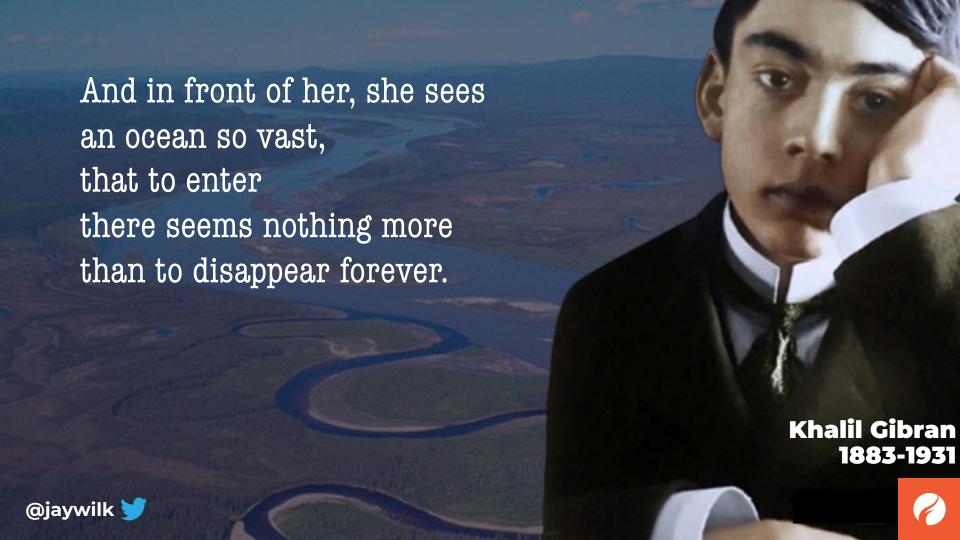
It is said that before entering the sea a river trembles with fear.

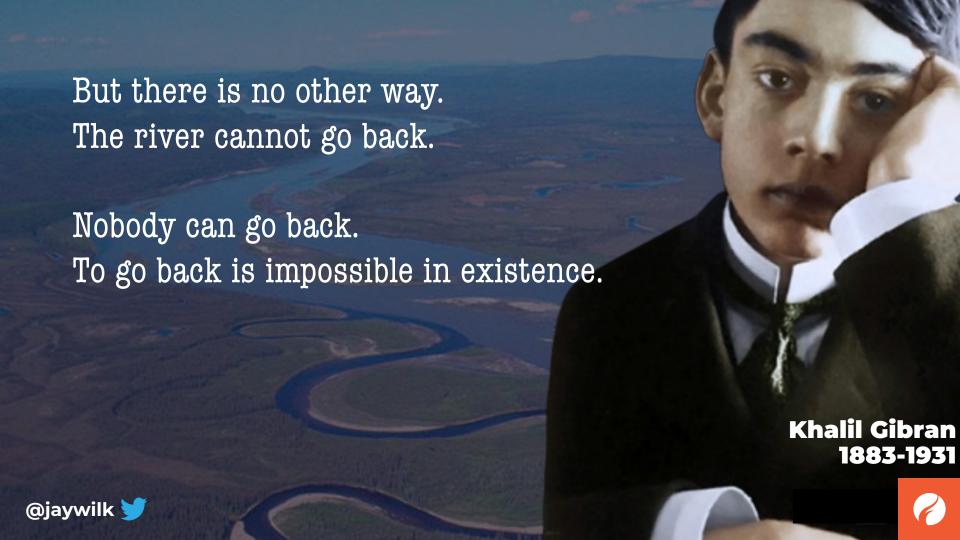
She looks back at the path she has traveled, from the peaks of the mountains, the long winding road crossing forests and villages.









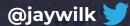


The river needs to **take the risk**of entering the ocean
because only then will fear disappear,

because that's where the river will know it's not about disappearing into the ocean, but of becoming the ocean.













IMAGINE A WORLD WHERE WE HAVE

### LEFT BEHIND

WHATEVER HOLDS US BACK







## It's never too late to be what you might have been.

#### Let's connect on

#### Linked in

#### Jay Wilkinson

Geek with social skills I Entrepreneur I Angel Investor I Author I Firespring CEO

Lincoln, Nebraska Area | Marketing and Advertising

Current Firespring, PaymentSpring, Launch Leadership Foundation

Provious Comeratore Print & Marketing, AlphaGraphics of Nebraska, Campus Comnective of Technology - Sioan School of Neascathusetts Institute of Technology - Sioan School of Neocommendators 12 poople have recommended Jay Websites Comeration - Print & Marketing Comeration - Print & Marketing

Join LinkedIn and access Jay's full profile. It's

As a Linkedin member, you'll join 400 million other professionals who are sharing connections, ideas, and opportunities.

Get introduced

#### View Jay's Full Profile

#### lummary

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Thank you

Jay Wilkinson, Founder/CEO



